Favourable variances are bracketed and in red  $- \pm (0.123)$ m. Unfavourable variances are in black  $- \pm 0.123$ m.

Economic Development - £0.632m	£'m
Heritage & Culture: reduced income, largely offset by reduced expenditure and additional grant income	0.032
Land Charges: reduced income, due to increase use of Environmental Information Regulations (EIR) requests for free search information, partly offset by increasing number of customers	0.026
Promotion of Tourism: less spend on market research, video production and search engine optimisation	(0.017)
Growth/Technical Support: vacant post	(0.014)
Development Management: vacant posts and increased income, largely from a large solar farm application	(0.209)
Planning Policy: reduced staffing spend due to a restructure not being implemented  Building Control: furloughed staff	(0.011) (0.016)
Newark Beacon: reduced income, largely from workshop rents, catering and hire charges, and small increases in repairs and maintenance spend, partly offset by less supplies and services and NDR spend	0.132
Buttermarket: reduced income, largely because of rent reductions for existing tenants and first floor currently unoccupied	0.032
Former M&S Building: non-domestic rates (NDR) payable for the year due to change in budgeted assumptions	0.081
Surface Car Parks Newark: reduced income, slightly offset by reduced costs of rent and security services	0.607
Newark Lorry Park: reduced income, largely from rent allowances and change in budgeted assumptions, partly offset by over-budgeting of NDR payable.	0.021
Other small variances	(0.032)
Total	0.632
Homes & Communities - £(0.049)m	£'m
Tomes a communicies 2(0.0.15)m	2
Private Sector Speech Call: increased income because of an increase in customer demand	(0.023)
Strategic Housing: vacant posts slightly offset by unbudgeted housing needs assessment spend Customer Services: vacant posts	(0.052)
Licensing: reduced income, largely from temporary event notices and vehicle licensing	0.013
CCTV: reduced income due to invoice dispute	0.011
Other small variances	0.030
Total	(0.049)
Leisure & Environment - £0.242m	Class
	£'m
	£m
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by	
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling  Street Scene Street Cleansing: budgeted cost of restructured service more than required	(0.010)
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling  Street Scene Street Cleansing: budgeted cost of restructured service more than required  Environmental Health: vacant posts and reduced spend on mileage, partly offset by reduced income such as	(0.010)
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling  Street Scene Street Cleansing: budgeted cost of restructured service more than required	(0.010) (0.030) (0.067)
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling  Street Scene Street Cleansing: budgeted cost of restructured service more than required  Environmental Health: vacant posts and reduced spend on mileage, partly offset by reduced income such as from licence and registration fees  Newark Livestock Market: largely due to reduced income, because financial performance of 2019-20 tenant	(0.010) (0.030) (0.067) 0.378
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling  Street Scene Street Cleansing: budgeted cost of restructured service more than required  Environmental Health: vacant posts and reduced spend on mileage, partly offset by reduced income such as from licence and registration fees  Newark Livestock Market: largely due to reduced income, because financial performance of 2019-20 tenant worse than expected and no rent expected for 2020-21 or to be recovered related to previous years	(0.010) (0.030) (0.067) 0.378
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling  Street Scene Street Cleansing: budgeted cost of restructured service more than required  Environmental Health: vacant posts and reduced spend on mileage, partly offset by reduced income such as from licence and registration fees  Newark Livestock Market: largely due to reduced income, because financial performance of 2019-20 tenant worse than expected and no rent expected for 2020-21 or to be recovered related to previous years  Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's	(0.010) (0.030) (0.067) 0.378 (0.001) (0.028)
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling  Street Scene Street Cleansing: budgeted cost of restructured service more than required  Environmental Health: vacant posts and reduced spend on mileage, partly offset by reduced income such as from licence and registration fees  Newark Livestock Market: largely due to reduced income, because financial performance of 2019-20 tenant worse than expected and no rent expected for 2020-21 or to be recovered related to previous years  Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's  Other small variances  Total	(0.010) (0.030) (0.067) 0.378 (0.001) (0.028)
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling  Street Scene Street Cleansing: budgeted cost of restructured service more than required  Environmental Health: vacant posts and reduced spend on mileage, partly offset by reduced income such as from licence and registration fees  Newark Livestock Market: largely due to reduced income, because financial performance of 2019-20 tenant worse than expected and no rent expected for 2020-21 or to be recovered related to previous years  Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's  Other small variances	(0.010) (0.030) (0.067) 0.378 (0.001) (0.028)
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling  Street Scene Street Cleansing: budgeted cost of restructured service more than required Environmental Health: vacant posts and reduced spend on mileage, partly offset by reduced income such as from licence and registration fees  Newark Livestock Market: largely due to reduced income, because financial performance of 2019-20 tenant worse than expected and no rent expected for 2020-21 or to be recovered related to previous years  Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's  Other small variances  Total  Policy & Finance - £0.117m  Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services	(0.010) (0.030) (0.067) 0.378 (0.001) (0.028) 0.242 £'m
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling  Street Scene Street Cleansing: budgeted cost of restructured service more than required Environmental Health: vacant posts and reduced spend on mileage, partly offset by reduced income such as from licence and registration fees  Newark Livestock Market: largely due to reduced income, because financial performance of 2019-20 tenant worse than expected and no rent expected for 2020-21 or to be recovered related to previous years  Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's  Other small variances  Total  Policy & Finance - £0.117m  Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services Senior Leadership Team: vacant corporate projects manager and capital projects manager posts	(0.010) (0.030) (0.067) 0.378 (0.001) (0.028) <b>0.242</b> <b>£'m</b> (0.025) (0.043)
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling  Street Scene Street Cleansing: budgeted cost of restructured service more than required  Environmental Health: vacant posts and reduced spend on mileage, partly offset by reduced income such as from licence and registration fees  Newark Livestock Market: largely due to reduced income, because financial performance of 2019-20 tenant worse than expected and no rent expected for 2020-21 or to be recovered related to previous years  Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's  Other small variances  Total  Policy & Finance - £0.117m  Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services  Senior Leadership Team: vacant corporate projects manager and capital projects manager posts  Transformation & Communications: vacant posts	(0.010) (0.030) (0.067) 0.378 (0.001) (0.028) 0.242 £'m (0.025) (0.043) (0.045)
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottlinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling Street Scene Street Cleansing: budgeted cost of restructured service more than required Environmental Health: vacant posts and reduced spend on mileage, partly offset by reduced income such as from licence and registration fees  Newark Livestock Market: largely due to reduced income, because financial performance of 2019-20 tenant worse than expected and no rent expected for 2020-21 or to be recovered related to previous years  Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's  Other small variances  Policy & Finance - £0.117m  Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services  Senior Leadership Team: vacant corporate projects manager and capital projects manager posts  Transformation & Communications: vacant posts  Administration Services: vacant posts	(0.010) (0.030) (0.067) 0.378 (0.001) (0.028) <b>0.242</b> <b>£'m</b> (0.045) (0.045) (0.045) (0.049)
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling  Street Scene Street Cleansing: budgeted cost of restructured service more than required Environmental Health: vacant posts and reduced spend on mileage, partly offset by reduced income such as from licence and registration fees  Newark Livestock Market: largely due to reduced income, because financial performance of 2019-20 tenant worse than expected and no rent expected for 2020-21 or to be recovered related to previous years  Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's  Other small variances  Total  Policy & Finance - £0.117m  Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services Senior Leadership Team: vacant corporate projects manager and capital projects manager posts  Transformation & Communications: vacant posts Administration Services: vacant posts Rent Allowances/Rent Rebates: based on mid-year submission to Department for Work and Pensions (DWP) Revenues & Benefits: additional unbudgeted grant income	(0.010) (0.030) (0.067) 0.378 (0.001) (0.028) 0.242 £'m (0.043) (0.045) (0.049) 0.129
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling  Street Scene Street Cleansing: budgeted cost of restructured service more than required Environmental Health: vacant posts and reduced spend on mileage, partly offset by reduced income such as from licence and registration fees  Newark Livestock Market: largely due to reduced income, because financial performance of 2019-20 tenant worse than expected and no rent expected for 2020-21 or to be recovered related to previous years  Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's  Other small variances  Total  Policy & Finance - £0.117m  Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services Senior Leadership Team: vacant corporate projects manager and capital projects manager posts Transformation & Communications: vacant posts Administration Services: vacant posts Rent Allowances/Rent Rebates: based on mid-year submission to Department for Work and Pensions (DWP) Revenues & Benefits: additional unbudgeted grant income Castle House: reduced income, largely from partners for cost of desk hire, partly offset by reduced spend on security, refreshments and catering	(0.010) (0.030) (0.067) 0.378 (0.001) (0.028) 0.242 £'m (0.045) (0.045) (0.045) (0.049) 0.129 (0.072)
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling  Street Scene Street Cleansing: budgeted cost of restructured service more than required Environmental Health: vacant posts and reduced spend on mileage, partly offset by reduced income such as from licence and registration fees  Newark Livestock Market: largely due to reduced income, because financial performance of 2019-20 tenant worse than expected and no rent expected for 2020-21 or to be recovered related to previous years  Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's  Other small variances  Total  Policy & Finance - £0.117m  Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services  Senior Leadership Team: vacant corporate projects manager and capital projects manager posts  Transformation & Communications: vacant posts  Administration Services: vacant posts  Rent Allowances/Rent Rebates: based on mid-year submission to Department for Work and Pensions (DWP)  Revenues & Benefits: additional unbudgeted grant income  Castle House: reduced income, largely from partners for cost of desk hire, partly offset by reduced spend on security, refreshments and catering  Corporate Property: vacant posts, and surveyors appointed at lower rates than budgeted	(0.010) (0.030) (0.067) 0.378 (0.001) (0.028) 0.242 £'m (0.045) (0.045) (0.045) (0.049) 0.129 (0.072) 0.092
Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling  Street Scene Street Cleansing: budgeted cost of restructured service more than required Environmental Health: vacant posts and reduced spend on mileage, partly offset by reduced income such as from licence and registration fees  Newark Livestock Market: largely due to reduced income, because financial performance of 2019-20 tenant worse than expected and no rent expected for 2020-21 or to be recovered related to previous years  Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's  Other small variances  Total  Policy & Finance - £0.117m  Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services  Senior Leadership Team: vacant corporate projects manager and capital projects manager posts  Transformation & Communications: vacant posts  Administration Services: vacant posts  Rent Allowances/Rent Rebates: based on mid-year submission to Department for Work and Pensions (DWP)  Revenues & Benefits: additional unbudgeted grant income  Castle House: reduced income, largely from partners for cost of desk hire, partly offset by reduced spend on security, refreshments and catering  Corporate Property: vacant posts, and surveyors appointed at lower rates than budgeted  Coronavirus Costs: because budget for Housing Revenue Account (HRA) bad debt not expected to be required	(0.010) (0.030) (0.067) 0.378 (0.001) (0.028) 0.242 £'m (0.045) (0.045) (0.045) (0.049) 0.129 (0.072) 0.092
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Waste & Recycling: greater than expected increase in number of garden waste collection customers, partly offset by increase in purchase of garden waste bins; reduced income from waste disposal, partly offset by reduced payment to Nottinghamshire County Council; and reduced income from trade refuse, partly offset by increased income from recycling  Street Scene Street Cleansing: budgeted cost of restructured service more than required Environmental Health: vacant posts and reduced spend on mileage, partly offset by reduced income such as from licence and registration fees  Newark Livestock Market: largely due to reduced income, because financial performance of 2019-20 tenant worse than expected and no rent expected for 2020-21 or to be recovered related to previous years  Vehicle Pool and Workshop: reduced fuel and tyre costs largely offset by increased materials costs on older vehicles; and reduced income such as from MOT's  Other small variances  Total  Policy & Finance - £0.117m  Elections and Democratic Services: mainly reduced spend on canvasser salaries, mileage and chaffeur services  Senior Leadership Team: vacant corporate projects manager and capital projects manager posts  Transformation & Communications: vacant posts  Administration Services: vacant posts  Rent Allowances/Rent Rebates: based on mid-year submission to Department for Work and Pensions (DWP)  Revenues & Benefits: additional unbudgeted grant income  Castle House: reduced income, largely from partners for cost of desk hire, partly offset by reduced spend on security, refreshments and catering  Corporate Property: vacant posts, and surveyors appointed at lower rates than budgeted  Coronavirus Costs: because budget for Housing Revenue Account (HRA) bad debt not expected to be required and less than budgeted spend for working from home (WFH) audits - see Appendix B  £400,000 saving budgeted for in-year vacancies council-wide (3.5% of total salaries plus oncosts budget)  Income Section: delayed recruitment to sundry debtor officer post	(0.010) (0.030) (0.067) 0.378 (0.001) (0.028) 0.242 £'m (0.045) (0.045) (0.045) (0.049) 0.129 (0.072) 0.092 (0.130) (0.130) 0.400 (0.011) 0.012
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